

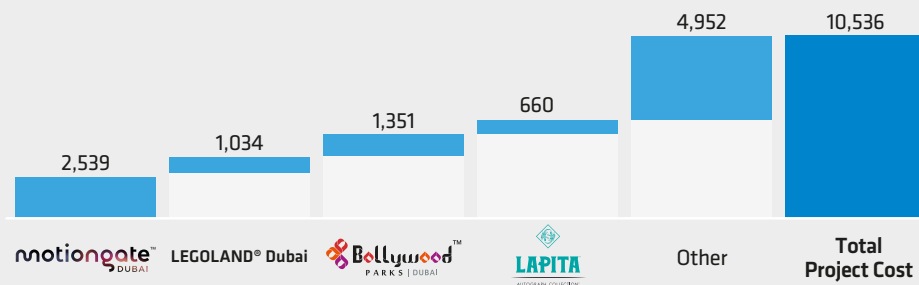
Company Factsheet-Q1 2015



Vision | To become the Middle East region's largest multi-themed year-round leisure and entertainment destination

Listing date	10 December 2014
Exchange	Dubai Financial Market
ISIN code	AED001501017
Ticker code	DUBAIPARKS
Number of shares	6,321,827,708
Fiscal year	Jan-Dec
Ownership structure	60% Meraas 40% Public shareholders

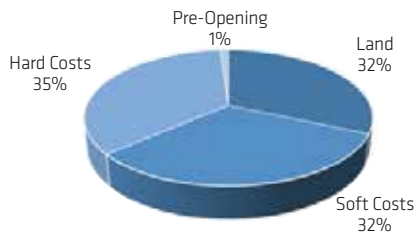
Project Cost breakdown (AED million)*



*as at the time of IPO.

Cumulative project expenditure AED 3 billion (% spend)

As at 31 March 2015



Key Statistics

AED 10.5 bn

Total estimated cost. AED 6.3 bn equity and 4.2 bn finance facility

6 components

3 theme parks, a water park, a hotel and retail dining area

25 m sq ft

Total land size of development¹

Over 100

Rides and attractions

AED 2.4 bn

Projected revenue for first full year of operation

6.7 m visits

Projected in 2017 across the theme parks

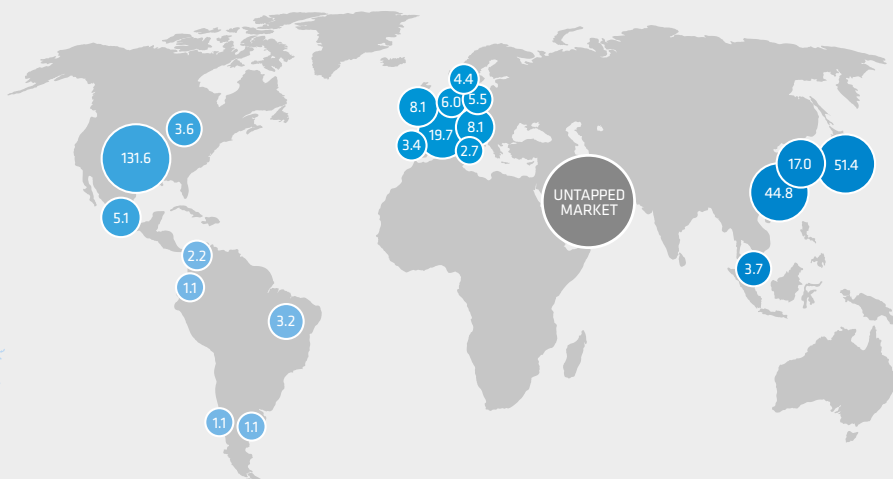
**October 2016
Grand Opening**

Untapped theme park market in the Middle East and Indian Subcontinent

Annual capacity of Dubai Airport to grow at 9.5% CAGR³



3 billion people live within a 4 hour flight from Dubai



Global Attendance Across Top Theme Parks (2013, million)

Top 10 global theme park groups recorded 377.3 million visits in 2013³

Dubai ranked top 5 fastest growing economy in 2014⁴

¹Dubai Parks and Resorts will be set across 16 million square feet of land, of which approximately 12.4 million square feet is owned by us, and approximately 3.6 million square feet is leased under a long-term automatically renewable lease from our founder. In addition, the Company has all necessary easements in respect of approximately 9.0 million square feet of land, which will principally be used for access roads and parking. ²Meraas is a Dubai-based holding company with operations and assets in key economic sectors. ³Source AECOM. ⁴Source: Brookings Global MetroMonitor. LEGO, the LEGO logo, LEGOLAND are trademarks of the LEGO Group. ⁵2015 The LEGO Group. LEGOLAND IS A PART OF THE MERLIN ENTERTAINMENTS plc.

Project Update Snapshot

Grand Opening
October 2016

Completed in 2014
Major IP agreements
Operator agreements
Major government approvals
Theme park ride orders

Master plan approved.
Traffic Impact Study and
Environment Impact
Analysis approval obtained.

Ride orders placed; using
tried and tested ride
technology from leading
global providers

	2014	Q1 2015	Target 2015
Procurement	50%	67%	100%

Majority of facility packages
procured or currently in
procurement and to be completed
by Q2 2015. Show packages
procurement commences.

	2014	Q1 2015	Target 2015
Resort-wide development	20%	27%	65%
Substation	65%	73%	100%
District cooling	50%	66%	100%
Resort-wide roads and underground utilities	64%	69%	100%

	2014	Q1 2015	Target 2015
Design	88%	89%	100%

Concept and schematic
design completed; detailed
design to be completed by
Q3 2015

	2014	Q1 2015	Target 2015
Ride engineering & manufacturing	31%	40%	99%

	2014	Q1 2015	Target 2015
Projects - infrastructure	31%	42%	100%
Projects - facilities (buildings)	2%	17%	89%
Structure works	16%*	28%	96%
MEP	0%	3%	77%

	2014	Q1 2015	Target 2015
Show production	0%	5%	95%

27 contractors and
a total of 6,500
workers on site

* Previously reported percentage completion of 25% included district cooling and substation. This updated figure is only for project structure works. Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures. 31 March 2015 figures are unaudited.

Project Overview

motiongate
DUBAI

A Hollywood inspired theme park bringing entertainment from DreamWorks Animation, Sony Pictures Studios and Lionsgate.

- 4 million sqft
- 5 themed zones with a total of 27 attractions
- Operated by Parques Reunidos Servicios Centrales

LEGOLAND
DUBAI

First LEGOLAND® theme park in the Middle East and the seventh worldwide.

- 3.2 million sqft
- 6 themed zones with 40 attractions
- Operated by Merlin Entertainments plc

Bollywood
PARKS | DUBAI

A first-of-its-kind Bollywood inspired entertainment destination.

- 2.1 million sqft
- 5 themed zones with a total of 16 attractions
- Operated by Parques Reunidos Servicios Centrales

LAPITA
AUTOGRAPH COLLECTION
HOTELS

A Polynesian-themed family hotel.

- 503 keys
- Amenities such as multiple pools, spa, business centre and lazy river
- Operated by The Marriott Group

LEGOLAND
WATER PARK

- Over 20 attractions, with more than 70 unique LEGO models
- Aimed at children ages 12-2
- Operated by Merlin Entertainments plc

RIVERLAND
DUBAI

A grand entrance plaza that will interconnect the three theme parks.

- 220,000 sqft
- 4 themed zones: French Village, Boardwalk, India Gate and The Peninsula
- A one kilometer canal flowing through the development

Management Team

The management team is comprised of skilled and dedicated professionals with wide ranging experience in theme park design, development, operations, business development and marketing. This is supported by over 500 years of collective theme park experience on site.



Raed al Nuaimi
Chief Executive Officer

- Over 15 years experience with companies such as Tatweer, Dubailand and Dubai Properties Group
- Previously, he was the Chief Leisure and Entertainment Officer at Meraas Holding where he helped develop new strategies and identify opportunities for the company in the leisure and entertainment field



Vinit Shah
Chief Destination Management Officer

- More than 15 years of experience in the leisure and hospitality industry, his expertise includes leading mega project strategic planning, entertainment destination development, driving commercial decisions, planning the strategic and operational process, business modelling, intellectual property acquisition and feasibility studies amongst others



Sandesh Pandhare, CFA
Chief Financial and Investment Officer

- More than 23 years of experience in the private equity and investment industry. His expertise lies in deal brokering, business analysis, investment valuation, capital structuring, financing and asset monitoring. He has managed a global portfolio across diverse industry verticals



Stanford Pinto
Chief Parks Operating Officer

- With over 20 years of professional experience, his expertise lies in the areas of risk management, corporate governance, internal auditing, as well as process control and design management



Paul La France
Chief Projects Officer

- More than 37 years of experience in entertainment and hospitality development. Paul has contributed to high profile greenfield projects, for the likes of Disney and Universal as well as major expansions and capital improvements to existing and operational theme park facilities globally



Klaus Assmann
VP - Retail & Hospitality

- Over 27 years of experience in hospitality with the likes of Jumeirah International, Hyatt and Shangri-la Group his expertise includes, hotel development, preopening management, hotel operations, asset management and retail operations



Matthew Priddy
Chief Technical Officer

- More than 35 years of experience with almost 20 of them being at the Walt Disney, his expertise includes the creative development of entertainment destination projects with special focus on owners representation, technical integration, design management and organizational leadership



Aida Hamza
Senior VP - Business Support

- More than 27 years of experience in management her expertise includes, corporate affairs, human resource management, supply chain management, among others with large UAE / regional organizations

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